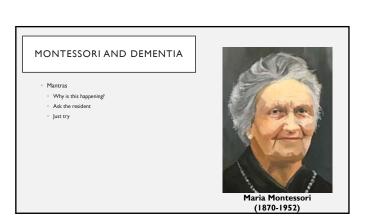




Montessori, Learning and Engagement



Maria Montessori (1870-1952)







12 KEY PRINCIPLES
The activity decide have a some of purpose and applicativity of the solution interest.
Citier choice whenever possible Demandrate more. Talk leas. Physical abile. Focus on what the person can do
Match your againal to thaline. Store down! Uno visual hinto, cross or lengthlare Gloss Two persons expectificing to hold
Ge dura diripia la mora complex Brack a lash daon laiz dispa
To end, well: "Did you onjoy doing fairs?" and "Would you like to do this again?" There is no sight & arrang. Think angagement

# 2

MONTESSORI INSPIRED LIFESTYLE® PLEDGE I WILL: WORK TO CREATE A PLACE WHERE I WOULD WANT TO LIVE REMEMBER THAT I AM A GUEST IN THE HOME OF MY RESIDENTS TREAT EVERYONE I MEET WITH RESPECT, DIGNITY, AND EQUALITY REMEMBER THAT I MUST EARN THE TRUST OF OTHERS, AND THAT THEY MUST LEARN TO TRUST ME APPLY THE MONTESSORI PRINCIPLES IN EVERYTHING THAT I DO TREAT EVERYONE I MEET THE WAY I WISH TO BE TREATED

> SOCIAL SCAFFOLDING AND ENGAGEMENT

# CROSS WALK

FROM MONTESSORI

TO SOCIAL SCAFFOLDING

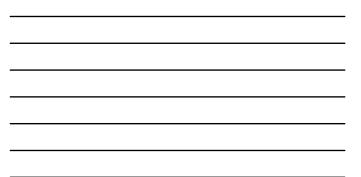


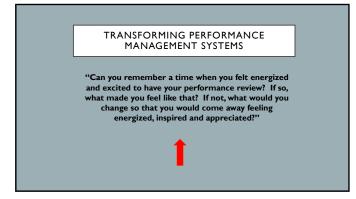
SOCIAL SCAFFOLDING INSPIRED: HELP ARCHITECT A PLACE WHERE OTHERS WOULD WANT TO WORK REMEMBER THAT I AM A SERVANT LEADER AND A FACILITATOR TREAT EVERYONE I MEET WITH RESPECT, DIGNITY, AND EQUALITY REMEMBER THAT I MUST EARN THE TRUST OF OTHERS, AND THAT THEY MUST LEARN TO TRUST ME APPLY THE MONTESSORI PRINCIPLES IN EVERYTHING THAT I DO TREAT EVERYONE I MEET THE WAY THEY WISH TO BE TREATED

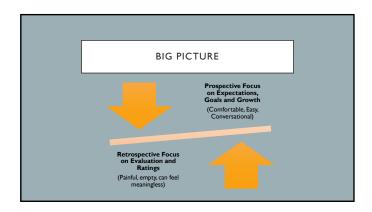
> APPLYING THE MONTESSORI APPROACH AND SOCIAL SCAFFOLDING

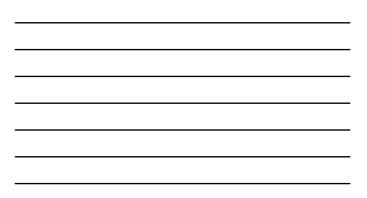
BY TRANSFORMING THE PERFORMANCE MANAGEMENT SYSTEM











## Words from a Coach in Nursing

Initially, I made it bigger that it needed to be because I was anxious. I was trying to be perfect. I learned that it really can be energizing and light. I now find myself looking forward to spending the 15-20 mins with the people I am guiding, it is very rewarding for me and I find I get energy from this instead of it being another task.

# Sample Comments

- Eliminate the number system
   Process is grueling on either side of the table
- 3. Ready to throw up after
- 4. Don't feel energized
- 5. Feel like I am giving blood
- More frequent check-ins are more energized
   Positive or good things from the start
   Let them know bad things when they happen
- 9. "How do you feel you are doing in your job?"
- 10.Supervisor should gather info first
- 11.Not in the office- to crowded
- 12.Informal meeting





#### 1. GENERAL ELECTRIC

The future of performance management will include more feedback and place a greater emphasis on development.

2. CARGILL

Cargill says it's seen measurable improvements after managers began giving constructive feedback that was forward-looking, instead of reviewing what had happened in the past.

#### 3. ELI LILLY

In redesigning its performance management process, company leaders tried to adhere to the theme of "trust."The new process is meant to empower employees to take more initiative and voice their ideas. Eli Lilly says that's helping strengthen partnerships between supervisors and employees

4. ADOBE

The new system "requires executives and managers to have regular 'tough discussions' with employees who are struggling with performance issues—rather than putting them off until the next performance review cycle comes around."

## 5. ACCENTURE

The company is shifting focus to immediate performance development, rather than an annual forced ranking based on the past year's metrics.

#### 6. GOOGLE

Formal rankings have never been a part of the company's process.

• These six trendsetters have one thing in common: They're all switching their focus from dictating what employees should do at work to helping develop their skills as individuals.

- As it stands, companies spend a significant amount of time on evaluation but comparatively little on development.
- Yet it remains that human capital is every business's greatest resource.
- The future of performance management will include more feedback and place a greater emphasis on development. And as employees become even better at their jobs, it's a win-win for everyone.

# What Might an Engaged Relationship Look Like During a Performance Review?

- A healthy and loving experience for supervisors and staff.
- Actively seek solutions to challenges together
  Belief that the quality of life for all staff has a
- direct impact on other business objectives
- Defined elements that should happen on every coaching session

I am Curious

I Wonder

**Tell Me More** 

How Did You Feel

What Do You Think

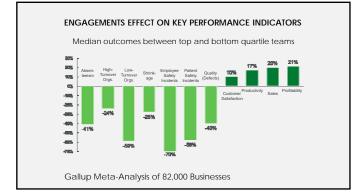
Base Encounter on Encouragement and Appreciation

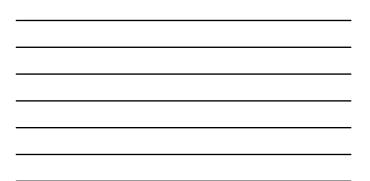
When you have felt encouraged and appreciated, what did the other person do?

What behaviors?

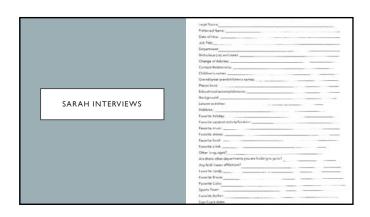
What words?

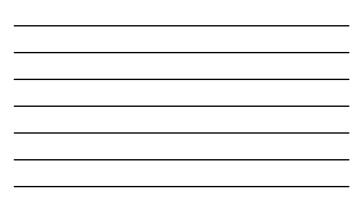
What made it meaningful to you?











APPLYING THE MONTESSORI APPROACH AND SOCIAL SCAFFOLDING

BY CHANGING HOW LEARNING HAPPENS FOR STAFF







